



Enrollment Management Committee Self Evaluation Spring 2011

**Background:** According to Goal 6.1 of the Crafton Hills College (CHC) Educational Master Plan (EMP), the college will “implement and integrate planning processes and decision-making that are collaborative, transparent, evidence-based, effective and efficient.” At Crafton, committee structures comprise a major component of both planning and decision-making, so an important step in pursuing this goal is to ask committee members for their own observations about how well their committee’s processes, interactions, and outcomes during the 2010-11 academic year reflect these characteristics. In addition, the purpose of collecting this information is to improve the functioning of committees through professional development and other strategies.

**Methodology:** The Crafton Council in collaboration with the Office of Research and Planning developed a scannable paper survey for committee self-evaluation. The surveys were distributed to the chairs and conveners of every campus committee and completed by the committee members during committee meetings. Evaluation results for each committee will be shared with the committee and the Crafton Council. In addition, an analysis of results aggregated across all committees will provide a baseline measure of institutional committee effectiveness, and will be distributed to the entire campus community.

**Overview:** In spring 2011, committee members were asked to objectively provide their opinions of the internal processes, external interactions, and outcomes of each committee on which they served. This self-evaluation process will be an annual reflection of committee member’s perspectives used to evaluate the performance and effectiveness of CHC committees. The results of these evaluations will be used to identify strengths, areas that need improvement, and to plan further action as appropriate to enhance the effectiveness of campus committees. In total ninety-nine evaluations from fifteen committees were received.

**Findings:** The **Enrollment Management Committee** evaluation data is included with no analysis or summarization. Evaluation results for individual committees will not be provided, however the aggregated results from all committees has been analyzed and the results are available on the Office of Research and Planning website.

Below you will find the number of the question in order of its position on the survey. As an example, “q1” represents question one, and was the first question on the survey. The question number is followed directly by the question itself. The “N” represents the number of responses received, and the “%” is the “N” divided by the number of total responses to the question. A brief explanation is provided before each bank of questions.

In q1 – 6, respondents were asked to provide their role on the committee, the number of years they have served on the committee they are evaluating, if they plan to serve on the committee again next year, the number of other CHC committees on which they serve, and their position at the college.

q1 Name of committee	N	%
Enrollment Management	7	100.0
q2 Did you serve as chair or convener of this committee this year	N	%
Yes	1	14.3
No	6	85.7
Total	7	100.0

<b>q3 How long have you served continuously on this committee</b>	<b>N</b>	<b>%</b>
New member this year	4	57.1
4 or more years	3	42.9
Total	7	100.0
<b>q4 Do you expect to serve on this committee again next year</b>	<b>N</b>	<b>%</b>
Yes	6	85.7
I don't know	1	14.3
Total	7	100.0
<b>q5 On how many other Crafton committees did you serve this year</b>	<b>N</b>	<b>%</b>
2	1	14.3
5 or more	6	85.7
Total	7	100.0
<b>q6 What is your primary function now at CHC</b>	<b>N</b>	<b>%</b>
FT Faculty	3	42.9
Manager	4	57.1
Total	7	100.0

In q7a -q7e, respondents were asked to indicate how often the committee's processes, interactions, and outcomes during 2010-11 reflected each of the following characteristics. Choices on the Likert-scale were Almost Always, Often, Sometimes, Seldom, Almost Never, and No Opinion.

<b>q7a Collaborative: Sharing, inclusive, open to input, respectful of diverse opinions, characterized by meaningful dialogue</b>	<b>N</b>	<b>%</b>
Almost Always	6	85.7
Often	1	14.3
Total	7	100.0
<b>q7b Transparent: Open, easy to understand, clearly defined, characterized by effective and meaningful communication with the College community</b>	<b>N</b>	<b>%</b>
Almost Always	4	57.1
Often	3	42.9
Total	7	100.0
<b>q7c Evidence-Based: Reliant upon relevant, accurate, complete, timely qualitative and/or quantitative information; not based solely on assertion, speculation, or anecdote</b>	<b>N</b>	<b>%</b>
Almost Always	4	57.1
Often	2	28.6
No Opinion	1	14.3
Total	7	100.0
<b>q7d Effective: Working properly and productively toward the committee's intended results</b>	<b>N</b>	<b>%</b>
Almost Always	4	57.1
Often	3	42.9
Total	7	100.0

<b>q7e Efficient: Performing well with the least waste of time and effort; characterized by serving the committee's specified purposes in the best possible manner</b>	<b>N</b>	<b>%</b>
Almost Always	2	28.6
Often	4	57.1
Sometimes	1	14.3
Total	7	100.0

In q8 and q9, respondents were asked to provide their opinion of the committee's most significant accomplishment this year, and the committee's most needed improvement in an open-ended format.

<b>q8 Please enter this committee's most significant accomplishment this year</b>
<ul style="list-style-type: none"> <li>• Completing &amp; Revising a plan that tightly coheres with the Ed Master Plan</li> <li>• Completing Enrollment Management Plan</li> <li>• Completion of a revised enrollment management plan that aligns with the EMP.</li> <li>• Developing the Enrollment Management Plan</li> <li>• Enrollment Management Plan</li> <li>• Revision of enrollment management plan; student equity</li> <li>• The enrollment management plan</li> </ul>
<b>q9 Please enter the improvement most needed by this committee</b>
<ul style="list-style-type: none"> <li>• Consistent attendance of members</li> <li>• No improvement needed</li> <li>• None</li> <li>• We need classified representation</li> </ul>

In q10a - q10c, respondents were asked to indicate the extent to which they agree or disagree with statements related to their service on the committee overall. Choices on the Likert-scale were; Strongly Agree, Agree, Disagree, and Strongly Disagree.

<b>q10a I feel comfortable contributing ideas</b>	<b>N</b>	<b>%</b>
Strongly Agree	7	100.0
Total	7	100.0
<b>q10b My ideas are treated with respect, whether or not others agree with them</b>	<b>N</b>	<b>%</b>
Strongly Agree	6	85.7
Agree	1	14.3
Total	7	100.0
<b>q10c I have had sufficient opportunities to provide input into committee recommendations</b>	<b>N</b>	<b>%</b>
Strongly Agree	6	85.7
Agree	1	14.3
Total	7	100.0

In q11a -q11k, respondents were asked to rate aspects of the committee's work overall this year using a 6-point Likert-scale with choices of Very Good, Good, Fair, Poor, Very Poor, and No Opinion.

<b>q11a Clarity of the committee's charge</b>	<b>N</b>	<b>%</b>
Very Good	3	42.9
Good	4	57.1
Total	7	100.0

<b>q11b Quality of communication within the committee</b>	<b>N</b>	<b>%</b>
Very Good	2	28.6
Good	5	71.4
Total	7	100.0
<b>q11c Quality of information flow from the committee to constituency groups</b>	<b>N</b>	<b>%</b>
Very Good	1	14.3
Good	5	71.4
Fair	1	14.3
Total	7	100.0
<b>q11d Quality of information flow from constituency groups to the committee</b>	<b>N</b>	<b>%</b>
Very Good	2	28.6
Good	2	28.6
Fair	3	42.9
Total	7	100.0
<b>q11e Quality of communication by the committee with the campus community as a whole</b>	<b>N</b>	<b>%</b>
Very Good	1	14.3
Good	4	57.1
No Opinion	1	14.3
Total	6	85.7
<b>q11f Access to data needed for deliberations</b>	<b>N</b>	<b>%</b>
Very Good	5	71.4
Good	1	14.3
Fair	1	14.3
Total	7	100.0
<b>q11g Access to meeting space</b>	<b>N</b>	<b>%</b>
Very Good	3	42.9
Good	4	57.1
Total	7	100.0
<b>q11h Access to other resources needed for the committee to work effectively</b>	<b>N</b>	<b>%</b>
Very Good	2	28.6
Good	4	57.1
No Opinion	1	14.3
Total	7	100.0
<b>q11i Training or mentoring for you as a committee member</b>	<b>N</b>	<b>%</b>
Very Good	1	14.3
Good	1	14.3
No Opinion	5	71.4
Total	7	100.0
<b>q11j Establishment of expectations or norms for committee members and convener(s)</b>	<b>N</b>	<b>%</b>
Very Good	1	14.3
Good	3	42.9
Fair	2	28.6
No Opinion	1	14.3
Total	7	100.0

<b>q11k Adherence to expectations or norms for committee members and convener(s)</b>	<b>N</b>	<b>%</b>
Very Good	1	14.3
Good	5	71.4
No Opinion	1	14.3
Total	7	100.0