Progress on Crafton's Qels (Qels)

2015-2016 Report Showing Progress from 2012-2013 to 2014-2015

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Revised November 4, 2016
RRN: 1,172

## Progress on Crafton's QEls

## 2015-2016 Report Showing Progress from 2012-2013 to 2014-2015

## Introduction

The CHC Educational Master Planning Committee (EMPC), with the full participation of representatives of the Academic Senate, Classified Senate, Student Senate, and management team, have developed a set of institutional Quantitative Effectiveness Indicators (QEls) to facilitate institutional planning. Institutional QEls, taken together, are intended to present a reasonably broad and accurate picture of overall institutional effectiveness from a quantitative perspective. Data on QEls are gathered annually, starting with a baseline period, and the results indicate whether the College has made progress toward the improvement goal for each measure. The QEls comprise one section of the Educational Master Plan (EMP), and progress toward the Goals of that Plan will raise the College's performance level on many of the QEls. The subsequent pages illustrate the 2014-2015 annual update to the QEls along with historical patterns for three years, baselines, targets, and possible disproportionate impact by gender, age, ethnicity, and economically disadvantaged status. Institutional QEls, taken together, are intended to present a reasonably broad and accurate picture of overall institutional effectiveness from a quantitative perspective. The QEls comprise one section of the Educational Master Plan (EMP). Progress toward the Goals of the EMP will inherently raise the College's performance level on many of the QEls.

## Summary of Results (see Table 1)

In 2014-2015 the QEl Targets were exceeded in the Following Areas

- Course Success Rate
- Overall Course Success Rate
- CT Course Success Rate
- Transfer Course Success Rate
- Developmental Course Success Rate
- Course (i.e. Formally Retention) Completion Rate
- Overall Course Completion Rate
- CTE Completion Rate
- Transfer Completion Rate
- Developmental Completion Rate
- Fall to Fall Retention Rate (i.e. Formally Persistence)
- Number of Degrees and Certificates
- Performance after Transfer (CSU GPA)
- Outcomes Assessment Rate
- Employee Satisfaction

Crafton is working on achieving the QEI Targets in the Following Areas

- Transfer Rate
- Transfer Readiness Rate
- Job Placement Rate
- Instructional Productivity (WSCH/FTEF Ratio)


## Disproportionate Impact

Of the 11 QEI outcome areas, disproportionate impact was only indicated in four areas

- Fall-to-Fall Retention Rate
- Transfer Readiness Rate

Fall-to-Fall Retention Rate (i.e. formally persistence)

- Students 25 years old or older had a statistically significant ( $p<.001$ ) and substantially (ES $>=.34)$ lower fall-to-fall retention rate (30\%) than students in the fall cohort (47\%).

Transfer Readiness Rate

- African American students were statistically significantly ( $p=.023$ ) and substantially (ES $=.25)$ less likely to be transfer ready (6\%) than students in the three-year transfer cohort (15\%)

Table 1: 2014 - 2015 Progress on Crafton's Quantitative Effectiveness Indicators (QEIs) by Age, Gender, Ethnicity, and Income and whether the Target was met.

| QEl Outcome | QEI | 12-13 | 13-14 | 14-15 | Disproportionate Impact |  |  |  | $\begin{gathered} \text { CHC } \\ \text { 13-14 } \\ \text { Target } \end{gathered}$ | Exceeded CHC 13-14 Target |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | Age | Gender | Race | Income |  |  |
| Successful Course Completion Rate | 1 | 73.7 | 73.2 | 73.6 | No | No | No | No | 73.4 | Yes |
| CTE Courses | 1 | 79.3 | 79.7 | 81.5 | No | No | No | No | 80.0 | Yes |
| Transfer Courses | 1 | 73.6 | 72.8 | 73.4 | No | No | No | No | 73.4 | Yes |
| Developmental Courses | 1 | 62.0 | 58.0 | 66.7 | No | No | No | No | 63.0 | Yes |
| Course Completion (i.e. Retention) Rate | 2 | 91.5 | 91.0 | 91.1 | No | No | No | No | 88.0 | Yes |
| CTE Courses | 2 | 92.6 | 92.7 | 93.4 | No | No | No | No | 92.0 | Yes |
| Transfer Courses | 2 | 90.9 | 90.8 | 90.5 | No | No | No | No | 88.0 | Yes |
| Developmental Courses | 2 | 90.3 | 90.1 | 91.8 | No | No | No | No | 85.1 | Yes |
| Fall to Fall Retention Rate (i.e. persistence)* | 3 | 45.4 | 47.4 | 46.9** | 25-49 | No | No | No | 45.9 | Yes |
| Number of Degrees and Certificates | 4 | 731 | 824 | 935 | Not Available |  |  |  | 800 |  |
| Degrees | 4 | 441 | 508 | 617 |  |  |  |  | NA | NA |
| Certificates | 4 | 290 | 316 | 318 |  |  |  |  | NA | NA |
| Transfer Rate | 5 | 14.2 | 5.8 | 7.4 | No | No | No | No | 13.3 | No |
| Transfer Readiness Rate | 6 | 11.4 | 14.6 | 14.2 | No | No | African American | No | 17.1 | No |
| Performance After Transfer (CSU GPA) | 7 | 3.19 | 3.15 | 3.13 | Not <br> Available |  |  |  | 3.00 | Yes |
| Job Placement Rate | 8 | 84.2 | 75.9 | 73.0 |  |  |  |  | 90.0 | No |
| Instructional Productivity (WSCH/FTEF Ratio) | 9 | 527.77 | 476.03 | 465.44 |  |  |  |  | 500 | No |
| Outcomes Assessment Rate | 10 | 64.8\% | 73.0\% | 96.3\% |  |  |  |  | 70\% | Yes |
| Employee Satisfaction | 11 | 80.9\% |  | 70.3\% |  |  |  |  | 70\% | Yes |

*Originally this measure was the ARCC fall to fall retention rate, which is no longer provided by the Chancellor's Office. This measure is now calculated by the CHC OIERP
** $46.9 \%$ is the Fall 2013 to Fall 2014 retention rate.

## Methodology

The progress on all 11 QEls is examined on the following pages. Each QEl includes a three-year trend in both table and graph form and the progress Crafton has made toward reaching each target. Disproportionate impact was examined for each QEl by ethnicity, age, gender, and income where appropriate. Disproportionate impact occurs when students from a particular age, gender, ethnicity group, or income level were statistically significantly and substantially less likely to achieve the outcome when compared to the entire group. When examining disproportionate impact, groups were not identified as indicating a difference if the difference was not statistically significant ( $p<.05$ ) and substantially different (ES >= .20).

## QEI 1 - Course Success Rate

The 73.4 overall and transfer course success rate of $73.4 \%$ was achieved in both the 2012-2013 academic year and the most recent 2014-2015 academic year. Moreover, the targets for both the CTE and developmental course success rates have been achieved as well.

| Success | Baseline* | $2012-13$ |  |  | $2013-2014$ |  |  | $2014-2015$ |  |  | Target |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\mathbf{\%}$ | $\#$ | N | $\mathbf{\%}$ | $\#$ | N | $\mathbf{\%}$ | $\#$ | N | $\mathbf{\%}$ |  |
| CTE | 80.9 | 3,614 | 4,557 | $\mathbf{7 9 . 3}$ | 3,177 | 3,984 | $\mathbf{7 9 . 7}$ | 3,858 | 4,736 | $\mathbf{8 1 . 5}$ | $\mathbf{8 0 . 0 \%}$ |
| Transfer | 69.9 | 16,937 | 22,998 | $\mathbf{7 3 . 6}$ | 15,967 | 21,946 | $\mathbf{7 2 . 8}$ | 20,088 | 27,358 | $\mathbf{7 3 . 4}$ | $\mathbf{7 3 . 4 \%}$ |
| Dev./Basic | 58.2 | 2,804 | 4,525 | $\mathbf{6 2 . 0}$ | 1,736 | 2,994 | $\mathbf{5 8 . 0}$ | 3,799 | 5,692 | $\mathbf{6 6 . 7}$ | $\mathbf{6 3 . 0 \%}$ |
| Overall | 70.5 | 23,839 | 32,356 | $\mathbf{7 3 . 7}$ | 24,610 | 33,608 | $\mathbf{7 3 . 2}$ | 26,594 | 36,141 | $\mathbf{7 3 . 6}$ | $\mathbf{7 3 . 4 \%}$ |

*The baseline was based on the five-year totals from 2004-2005 to 2008-2009.


Note: The overall success rate is defined as the number of $A, B, C$, or $C R / P$ grades divided by the total number of grades on record (GOR; A, B, C, D, F, CR/P, NC/NP, W or I). The total number of GOR represents the number of students enrolled at census. The Developmental/Basic Skills Course Success Rate refers to the success rate in courses coded for state reporting purposes as basic skills, or courses in math, reading, or English considered to be developmental courses. The Transfer Course Success Rate refers to the success rate in courses coded for state reporting purposes as transferable to both UC and CSU or transferable to CSU only. Courses identified by CHC as transferable to some but not all CSUs and UCs are also included. The Career Technical Education (CTE) Course Success Rate refers to the success rate in courses coded for state reporting purposes as advanced occupational or clearly occupational, and as credit - degree applicable or credit - not degree applicable. A limitation to the CTE success rate is that the Fire, Paramedic, and EMT programs use $80 \%$ to indicate that a student has passed the course, not $70 \%$. This may result in lower percent of successful students.

QEI 1 - CTE, Developmental, Transfer, and Overall Course Success Rates by Age, Gender, Ethnicity, and Economically Disadvantaged Status
Tables 1A - 1P illustrate the CTE, developmental, transfer, and overall success rates by age, gender, ethnicity, and economically disadvantaged status. Disproportionate impact was not indicated for age, gender, ethnicity or income.

Table 1A: CTE Course Success Rate by Age.

| Term Age | CTE Success Rate |  | Total |  |
| :--- | :---: | :---: | :---: | :---: |
|  | Not Successful | Successful |  |  |
| 19 or younger | $\#$ | 237 | 723 | 960 |
|  | $\%$ | $24.7 \%$ | $75.3 \%$ | $100.0 \%$ |
| $20-24$ | $\#$ | 397 | 1,652 | 2,049 |
|  | $\%$ | $19.4 \%$ | $80.6 \%$ | $100.0 \%$ |
| $25-29$ | $\#$ | 121 | 665 | 786 |
|  | $\%$ | $15.4 \%$ | $84.6 \%$ | $100.0 \%$ |
| $30-34$ | $\#$ | 49 | 301 | 350 |
|  | $\%$ | $14.0 \%$ | $86.0 \%$ | $100.0 \%$ |
| $35-39$ | $\#$ | 20 | 202 | 222 |
|  | $\%$ | $9.0 \%$ | $91.0 \%$ | $100.0 \%$ |
| 50 and above | $\#$ | 24 | 203 | 227 |
|  | $\%$ | $10.6 \%$ | $89.4 \%$ | $100.0 \%$ |
| Total | $\%$ | $21.1 \%$ | 112 | 142 |

Table 1B: CTE Course Success Rate by Gender.

| Gender | CTE Success Rate |  | Total |  |
| :--- | :---: | :---: | :---: | :---: |
|  |  | Not Successful |  |  |
| Female | $\#$ | 388 | 1,514 | 1,902 |
|  | $\%$ | $20.4 \%$ | $79.6 \%$ | $100.0 \%$ |
| Male | $\#$ | 485 | 2,328 | 2,813 |
|  | $\%$ | $17.2 \%$ | $82.8 \%$ | $100.0 \%$ |
| Missing | $\#$ | 5 | 16 | 21 |
|  | $\%$ | $23.8 \%$ | $76.2 \%$ | $100.0 \%$ |
| Total | $\#$ | 878 | 3,858 | 4,736 |
|  | $\%$ | $18.5 \%$ | $81.5 \%$ | $100.0 \%$ |

Table 1C: CTE Course Success Rate by Ethnicity.

| Ethnicity | CTE Success Rate |  | Total |  |
| :--- | :---: | :---: | :---: | :---: |
|  | Not Successful | Successful |  |  |
| Asian | $\#$ | 28 | 179 | 207 |
|  | $\%$ | $13.5 \%$ | $86.5 \%$ | $100.0 \%$ |
| African American | $\#$ | 84 | 339 | 423 |
|  | $\%$ | $19.9 \%$ | $80.1 \%$ | $100.0 \%$ |
| Hispanic | $\#$ | 438 | 1,539 | 1,977 |
|  | $\%$ | $22.2 \%$ | $77.8 \%$ | $100.0 \%$ |
| Native American | $\#$ | 16 | 79 | 95 |
|  | $\%$ | $16.8 \%$ | $83.2 \%$ | $100.0 \%$ |
| Caucasian | $\#$ | 309 | 1,707 | 2,016 |
|  | $\%$ | $15.3 \%$ | $84.7 \%$ | $100.0 \%$ |
| Missing | $\#$ | 3 | 15 | 18 |
|  | $\%$ | $16.7 \%$ | $83.3 \%$ | $100.0 \%$ |
| Total | $\#$ | 878 | 3,858 | 4,736 |
|  | $\%$ | $18.5 \%$ | $81.5 \%$ | $100.0 \%$ |

Table 1D: CTE Course Success Rate by Economically Disadvantaged Status.


Table 1E: Transfer Course Success Rate by Age.

| Age |  | Transfer Success Rate |  | Total |
| :--- | :---: | :---: | :---: | :---: |
|  | Not Successful | Successful |  |  |
| 19 or younger | $\#$ | 2,403 | 6,370 | 8,773 |
|  | $\%$ | $27.4 \%$ | $72.6 \%$ | $100.0 \%$ |
| $20-24$ | $\#$ | 3,389 | 8,910 | 12,299 |
|  | $\%$ | $27.6 \%$ | $72.4 \%$ | $100.0 \%$ |
| $30-34$ | $\#$ | 821 | 2,352 | 3,173 |
|  | $\%$ | $25.9 \%$ | $74.1 \%$ | $100.0 \%$ |
| $35-39$ | $\#$ | 288 | 1,003 | 1,291 |
|  | $\%$ | $22.3 \%$ | $77.7 \%$ | $100.0 \%$ |
| 50 and above | $\#$ | 162 | 527 | 689 |
|  | $\%$ | $23.5 \%$ | $76.5 \%$ | $100.0 \%$ |
| Total | $\#$ | 129 | 587 | 716 |

Table 1F: Transfer Course Success Rate by Gender.

| Gender | Transfer Success Rate |  | Total |  |
| :--- | :---: | :---: | :---: | :---: |
|  | Not Successful | Successful |  |  |
| Female | $\#$ | 3,851 | 10,962 | 14,813 |
|  | $\%$ | $26.0 \%$ | $74.0 \%$ | $100.0 \%$ |
| Male | $\#$ | 3,400 | 9,106 | 12,506 |
|  | $\%$ | $27.2 \%$ | $72.8 \%$ | $100.0 \%$ |
| Missing | $\#$ | 19 | 20 | 39 |
|  | $\%$ | $48.7 \%$ | $51.3 \%$ | $100.0 \%$ |
| Total | $\#$ | 7,270 | 20,088 | 27,358 |
|  | $\%$ | $26.6 \%$ | $73.4 \%$ | $100.0 \%$ |

Table 1G: Transfer Course Success Rate by Ethnicity.

| Ethnicity | Success Rate |  | Total |  |
| :--- | :---: | :---: | :---: | :---: |
|  | Not Successful | Successful |  |  |
| Asian | $\#$ | 369 | 1,298 | 1,667 |
|  | $\%$ | $22.1 \%$ | $77.9 \%$ | $100.0 \%$ |
| African American | $\#$ | 643 | 1,462 | 2,105 |
|  | $\%$ | $30.5 \%$ | $69.5 \%$ | $100.0 \%$ |
| Hispanic | $\#$ | 3,583 | 8,328 | 11,911 |
|  | $\%$ | $30.1 \%$ | $69.9 \%$ | $100.0 \%$ |
| Native American | $\#$ | 142 | 446 | 588 |
|  | $\%$ | $24.1 \%$ | $75.9 \%$ | $100.0 \%$ |
| Caucasian | $\#$ | 2,512 | 8,502 | 11,014 |
|  | $\%$ | $22.8 \%$ | $77.2 \%$ | $100.0 \%$ |
| Missing | $\#$ | 21 | 52 | 73 |
|  | $\%$ | $28.8 \%$ | $71.2 \%$ | $100.0 \%$ |

Table 1H: Transfer Course Success Rate by Economically Disadvantaged Status.

| Economically <br> Disadvantaged (ED) | Transfer Success Rate |  | Total |  |
| :--- | :---: | :---: | :---: | :---: |
|  | Not Successful | Successful |  |  |
| Not Identified <br> as ED | $\#$ | 2,602 | 8,088 | 10,690 |
|  | $\%$ | $24.3 \%$ | $75.7 \%$ | $100.0 \%$ |
| Disadvantaged | $\#$ | 4,668 | 12,000 | 16,668 |
|  | $\%$ | $28.0 \%$ | $72.0 \%$ | $100.0 \%$ |

Table 11: Developmental Course Success Rate by Age.

| Age | Developmental Success Rate |  | Total |  |
| :--- | :---: | :---: | :---: | :---: |
|  | Not Successful | Successful |  |  |
| 19 or younger | $\#$ | 995 | 2,068 | 3,063 |
|  | $\%$ | $32.5 \%$ | $67.5 \%$ | $100.0 \%$ |
| $20-24$ | $\#$ | 617 | 1,043 | 1,660 |
|  | $\%$ | $37.2 \%$ | $62.8 \%$ | $100.0 \%$ |
| $30-34$ | $\#$ | 106 | 329 | 435 |
|  | $\%$ | $24.4 \%$ | $75.6 \%$ | $100.0 \%$ |
| $35-39$ | $\#$ | 71 | 134 | 205 |
|  | $\%$ | $34.6 \%$ | $65.4 \%$ | $100.0 \%$ |
| $40-49$ | $\#$ | 41 | 82 | 123 |
|  | $\#$ | $33.3 \%$ | $66.7 \%$ | $100.0 \%$ |
| Total | $\#$ | 33 | 103 | 136 |

Table 1J: Developmental Course Success Rate by Gender.

| Gender | Developmental Success Rate |  | Total |  |
| :--- | :---: | :---: | :---: | :---: |
|  |  | Not Successful |  |  |
| Female | $\#$ | 897 | 2,164 | 3,061 |
|  | $\%$ | $29.3 \%$ | $70.7 \%$ | $100.0 \%$ |
| Male | $\#$ | 994 | 1,630 | 2,624 |
|  | $\%$ | $37.9 \%$ | $62.1 \%$ | $100.0 \%$ |
| Missing | $\#$ | 2 | 5 | 7 |
|  | $\%$ | $28.6 \%$ | $71.4 \%$ | $100.0 \%$ |

Table 1K: Developmental Course Success Rate by Ethnicity.

| Ethnicity |  | Developmental Success Rate |  | Total |
| :---: | :---: | :---: | :---: | :---: |
|  |  | Not Successful | Successful |  |
| Asian | \# | 47 | 172 | 219 |
|  | \% | 21.5\% | 78.5\% | 100.0\% |
| African American | \# | 161 | 291 | 452 |
|  | \% | 35.6\% | 64.4\% | 100.0\% |
| Hispanic | \# | 1,067 | 1,994 | 3,061 |
|  | \% | 34.9\% | 65.1\% | 100.0\% |
| Native American | \# | 44 | 72 | 116 |
|  | \% | 37.9\% | 62.1\% | 100.0\% |
| Caucasian | \# | 566 | 1,261 | 1,827 |
|  | \% | 31.0\% | 69.0\% | 100.0\% |
| Missing | \# | 8 | 9 | 17 |
|  | \% | 47.1\% | 52.9\% | 100.0\% |
| Total | \# | 1893 | 3,799 | 5,692 |
|  | \% | 33.3\% | 66.7\% | 100.0\% |

Table 1L: Developmental Course Success Rate by Economically Disadvantaged Status.

| Economically Disadvantaged (ED) |  | Developmental Success Rate |  | Total |
| :---: | :---: | :---: | :---: | :---: |
|  |  | Not Successful | Successful |  |
| Not Identified as ED | \# | 523 | 1,115 | 1,638 |
|  | \% | 31.9\% | 68.1\% | 100.0\% |
| Economically Disadvantaged | \# | 1,370 | 2,684 | 4,054 |
|  | \% | 33.8\% | 66.2\% | 100.0\% |
| Total | \# | 1,893 | 3,799 | 5,692 |
|  | \% | 33.3\% | 66.7\% | 100.0\% |

Table 1M: Overall Course Success Rate by Age.

| Age | Overall Success Rate |  | Total |  |
| :--- | :---: | :---: | :---: | :---: |
|  | Not Successful | Successful |  |  |
| 19 or younger | $\#$ | 3,518 | 9,083 | 12,601 |
|  | $\%$ | $27.9 \%$ | $72.1 \%$ | $100.0 \%$ |
| $20-24$ | $\#$ | 4,148 | 10,944 | 15,092 |
|  | $\%$ | $27.5 \%$ | $72.5 \%$ | $100.0 \%$ |
| $25-29$ | $\#$ | 975 | 3,122 | 4,097 |
|  | $\%$ | $23.8 \%$ | $76.2 \%$ | $100.0 \%$ |
| $30-34$ | $\#$ | 384 | 1,367 | 1,751 |
|  | $\%$ | $21.9 \%$ | $78.1 \%$ | $100.0 \%$ |
| $35-39$ | $\#$ | 212 | 766 | 978 |
|  | $\%$ | $21.7 \%$ | $78.3 \%$ | $100.0 \%$ |
| 50 and above | $\#$ | 183 | 855 | 1,038 |
|  | $\%$ | $17.6 \%$ | $82.4 \%$ | $100.0 \%$ |
| Total | $\%$ | $21.8 \%$ | $78.2 \%$ | $100.0 \%$ |

Table 1 N: Overall Course Success Rate by Gender.

| Gender | Overall Success Rate |  | Total |  |
| :--- | :---: | :---: | :---: | :---: |
|  | Not Successful | Successful |  |  |
| Female | $\#$ | 4,897 | 14,262 | 19,159 |
|  | $\%$ | $25.6 \%$ | $74.4 \%$ | $100.0 \%$ |
| Male | $\#$ | 4,628 | 12,293 | 16,921 |
|  | $\%$ | $27.4 \%$ | $72.6 \%$ | $100.0 \%$ |
| Missing | $\#$ | 22 | 39 | 61 |
|  | $\%$ | $36.1 \%$ | $63.9 \%$ | $100.0 \%$ |
| Total | $\#$ | 9,547 | 26,594 | 36,141 |
|  | $\%$ | $26.4 \%$ | $73.6 \%$ | $100.0 \%$ |

Table 10: Overall Course Success Rate by Ethnicity.

| Ethnicity | Overall Success Rate |  | Total |  |
| :--- | :---: | :---: | :---: | :---: |
|  | Not Successful | Successful |  |  |
| Asian | $\#$ | 430 | 1,583 | 2,013 |
|  | $\%$ | $21.4 \%$ | $78.6 \%$ | $100.0 \%$ |
| African American | $\#$ | 844 | 2,049 | 2,893 |
|  | $\%$ | $29.2 \%$ | $70.8 \%$ | $100.0 \%$ |
| Hispanic | $\#$ | 4843 | 11,459 | 16,302 |
|  | $\%$ | $29.7 \%$ | $70.3 \%$ | $100.0 \%$ |
| Native American | $\#$ | 189 | 577 | 766 |
|  | $\%$ | $24.7 \%$ | $75.3 \%$ | $100.0 \%$ |
| Caucasian | $\#$ | 3,212 | 10,862 | 14,074 |
|  | $\%$ | $22.8 \%$ | $77.2 \%$ | $100.0 \%$ |
| Missing | $\#$ | 29 | 64 | 93 |
|  | $\%$ | $31.2 \%$ | $68.8 \%$ | $100.0 \%$ |
| Total | $\#$ | 9,547 | 26,594 | 36,141 |
|  | $\%$ | $26.4 \%$ | $73.6 \%$ | $100.0 \%$ |

Table 1P: Overall Success Rate by Economically Disadvantaged Status.

| Economically Disadvantaged (ED) |  | Overall Success Rate |  | Total | $73.6 \% * 80 \%=58.9 \%$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Not Successful | Successful |  |  |
| Not Identified as ED | \# | 3,243 | 10,178 | 13,421 |  |
|  | \% | 24.2\% | 75.8\% | 100.0\% |  |
| Economically Disadvantaged | \# | 6,304 | 16,416 | 22,720 |  |
|  | \% | 27.7\% | 72.3\% | 100.0\% |  |
| Total | \# | 9,547 | 26,594 | 36,141 |  |
|  | \% | 26.4\% | 73.6\% $<$ | 100.0\% |  |

QEI 2 - Course Completion Rate (i.e. formally retention)
In the last three years the QEI targets for the overall course completion (i.e. formally retention) rates have been consistently maintained for the CTE, transfer, developmental, and overall course completion rates.

| Completion | Baseline* | 2012-13 |  |  | 2013-14 |  |  | 2014-15 |  |  | Target |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | \# | N | \% | \# | N | \% | \# | N | \% |  |
| CTE | 92.3 | 4,221 | 4,557 | 92.6 | 3,693 | 3,984 | 92.7 | 4,422 | 4,736 | 93.4 | 92.0\% |
| Transfer | 86.0 | 20,907 | 22,998 | 90.9 | 19,935 | 21,946 | 90.8 | 24,762 | 27,358 | 90.5 | 88.0\% |
| Dev./Basic | 81.4 | 4,086 | 4,525 | 90.3 | 2,698 | 2,994 | 90.1 | 5,225 | 5,692 | 91.8 | 85.1\% |
| Overall | 86.6 | 29,619 | 32,356 | 91.5 | 30,628 | 33,608 | 91.1 | 32,911 | 36,141 | 91.1 | 88.0\% |

* The baseline was based on the five-year totals from 2004-2005 to 2008-2009.


Note: The overall completion rate is defined as the number of $A, B, C, D, F, C R / P, N C / N P$, or I grades divided by the total number of grades on record (GOR; A, B, C, D, F, CR/P, NC/NP, W or I). The total number of GOR represents the number of students enrolled at census. The Developmental/Basic Skills Course Completion Rate refers to the completion rate in courses coded for state reporting purposes as basic skills, or courses in math, reading, or English considered to be developmental courses. The Transfer Course Completion Rate refers to the completion rate in courses coded for state reporting purposes as transferable to both UC and CSU or transferable to CSU only. Courses identified by CHC as transferable to some but not all CSUs and UCs are also included. The Career Technical Education (CTE) Course Completion Rate refers to the completion rate in courses coded for state reporting purposes as advanced occupational or clearly occupational, and as credit - degree applicable or credit - not degree applicable.

QEI 2 - CTE, Developmental, Transfer, and Overall Course Completion Rates by Age, Gender, Ethnicity, and Economically Disadvantaged Status
Tables 2A - 2P illustrate the CTE, developmental, transfer, and overall completion rates by age, gender, ethnicity, and economically disadvantaged status. Disproportionate impact was not indicated for age, gender, ethnicity or income.

Table 2A: CTE Course Completion Rate by Age.

| Age | CTE Completion Rate |  |  | Total |
| :--- | :--- | :---: | :---: | :---: |
|  |  | Did Not Complete | Completed |  |
| 19 or younger | $\#$ | 73 | 887 | 960 |
|  | $\%$ | $7.6 \%$ | $92.4 \%$ | $100.0 \%$ |
| $20-24$ | $\#$ | 139 | 1,910 | 2,049 |
|  | $\%$ | $6.8 \%$ | $93.2 \%$ | $100.0 \%$ |
| $30-34$ | $\#$ | 44 | 742 | 786 |
|  | $\%$ | $5.6 \%$ | $94.4 \%$ | $100.0 \%$ |
| $35-39$ | $\#$ | 18 | 332 | 350 |
|  | $\%$ | $5.1 \%$ | $94.9 \%$ | $100.0 \%$ |
| 50 and above | $\#$ | 9 | 213 | 222 |
|  | $\#$ | $4.1 \%$ | $95.9 \%$ | $100.0 \%$ |

Table 2B: CTE Course Completion Rate by Gender.

| Gender | CTE Completion Rate |  | Total |  |
| :--- | :---: | :---: | :---: | :---: |
|  | Did Not Complete | Completed |  |  |
| Female | $\#$ | 136 | 1,766 | 1,902 |
|  | $\%$ | $7.2 \%$ | $92.8 \%$ | $100.0 \%$ |
| Male | $\#$ | 176 | 2,637 | 2,813 |
|  | $\%$ | $6.3 \%$ | $93.7 \%$ | $100.0 \%$ |
| Missing | $\#$ | 2 | 19 | 21 |
|  | $\%$ | $9.5 \%$ | $90.5 \%$ | $100.0 \%$ |
| Total | $\#$ | 314 | 4,422 | 4,736 |
|  | $\%$ | $6.6 \%$ | $93.4 \%$ | $100.0 \%$ |

Table 2C: CTE Course Completion Rate by Ethnicity.

|  |  | CTE Completion Rate |  | Total |
| :--- | :---: | :---: | :---: | :---: |
|  |  | Completed |  |  |
| Asian | $\#$ | 8 | 199 | 207 |
|  | $\%$ | $3.9 \%$ | $96.1 \%$ | $100.0 \%$ |
| African American | $\#$ | 28 | 395 | 423 |
|  | $\%$ | $6.6 \%$ | $93.4 \%$ | $100.0 \%$ |
| Hispanic | $\#$ | 154 | 1,823 | 1,977 |
|  | $\%$ | $7.8 \%$ | $92.2 \%$ | $100.0 \%$ |
| Native American | $\#$ | 6 | 89 | 95 |
|  | $\%$ | $6.3 \%$ | $93.7 \%$ | $100.0 \%$ |
| Missing | $\#$ | 117 | 1,899 | 2,016 |
|  | $\#$ | $5.8 \%$ | $94.2 \%$ | $100.0 \%$ |
|  | $\%$ | 1 | 17 | 18 |

Table 2D: CTE Course Completion Rate by Economically Disadvantaged Status.

| Economically Disadvantaged (ED) |  | Developmental Completion Rate |  | Total | $93.4 \% * 80 \%=74.7 \%$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Did Not Complete | Completed |  |  |
| Not Identified as ED | \# | 115 | 1,877 | 1,992 |  |
|  | \% | 5.8\% | 94.2\% | 100.0\% |  |
| Economically Disadvantaged | \# | 199 | 2,545 | 2,744 |  |
|  | \% | 7.3\% | 92.7\% | 100.0\% |  |
| Total | \# | 314 | 4,422 | 4,736 |  |
|  | \% | 6.6\% | 93.4\% $\longleftarrow$ | 100.0\% |  |

Table 2E: Transfer Course Completion Rate by Age.

| Age | Transfer Completion Rate |  | Total |  |
| :--- | :---: | :---: | :---: | :---: |
|  | Did Not Complete | Completed |  |  |
| 19 or younger | $\#$ | 676 | 8,097 | 8,773 |
|  | $\%$ | $7.7 \%$ | $92.3 \%$ | $100.0 \%$ |
| $20-24$ | $\#$ | 1,229 | 11,070 | 12,299 |
|  | $\%$ | $10.0 \%$ | $90.0 \%$ | $100.0 \%$ |
| $25-29$ | $\#$ | 362 | 2,811 | 3,173 |
|  | $\%$ | $11.4 \%$ | $88.6 \%$ | $100.0 \%$ |
| $30-34$ | $\#$ | 129 | 1,162 | 1,291 |
|  | $\%$ | $10.0 \%$ | $90.0 \%$ | $100.0 \%$ |
| $40-49$ | $\#$ | 80 | 609 | 689 |
|  | $\%$ | $11.6 \%$ | $88.4 \%$ | $100.0 \%$ |
| 50 and above | $\#$ | 77 | 639 | 716 |
|  | $\%$ | $10.8 \%$ | $89.2 \%$ | $100.0 \%$ |
| Total | $\%$ | 43 | 373 | 416 |

Table 2F: Transfer Course Completion Rate by Gender.


Table 2G: Transfer Course Completion Rate by Ethnicity.


Table 2H: Transfer Course Completion Rate by Economically Disadvantaged Status.

| Economically <br> Disadvantaged (ED) | Developmental Completion Rate |  | Total |  |
| :--- | :---: | :---: | :---: | :---: |
|  | Did Not Complete | Completed |  |  |
|  | $\#$ | 900 | 9,790 | 10,690 |
| as ED | $\%$ | $8.4 \%$ | $91.6 \%$ | $100.0 \%$ |
| Economically | $\#$ | 1,696 | 14,972 | 16,668 |
| Disadvantaged | $\%$ | $10.2 \%$ | $89.8 \%$ | $100.0 \%$ |
| Total | $\#$ | 2,596 | 24,762 | 27,358 |
|  | $\#$ | $9.5 \%$ | $90.5 \%$ | $100.0 \%$ |

Table 21: Developmental Course Completion Rate by Age.

| Age | Developmental Completion Rate |  | Total |  |
| :--- | :--- | :---: | :---: | :---: |
|  | Did Not Complete | Completed |  |  |
| 19 or younger | $\#$ | 183 | 2,880 | 3,063 |
|  | $\%$ | $6.0 \%$ | $94.0 \%$ | $100.0 \%$ |
| $20-24$ | $\#$ | 177 | 1,483 | 1,660 |
|  | $\%$ | $10.7 \%$ | $89.3 \%$ | $100.0 \%$ |
| $25-29$ | $\#$ | 33 | 402 | 435 |
|  | $\%$ | $7.6 \%$ | $92.4 \%$ | $100.0 \%$ |
| $30-34$ | $\#$ | 27 | 178 | 205 |
|  | $\%$ | $13.2 \%$ | $86.8 \%$ | $100.0 \%$ |
| $40-49$ | $\#$ | 18 | 105 | 123 |
|  | $\#$ | $14.6 \%$ | $85.4 \%$ | $100.0 \%$ |
| Total | $\#$ | 15 | 121 | 136 |
|  | $\%$ | $11.0 \%$ | $89.0 \%$ | $100.0 \%$ |

Table 2J: Developmental Course Completion Rate by Gender.

| Gender | Developmental Completion Rate |  | Total |  |
| :--- | :---: | :---: | :---: | :---: |
|  | Did Not Complete | Completed |  |  |
| Female | $\#$ | 223 | 2,838 | 3,061 |
|  | $\%$ | $7.3 \%$ | $92.7 \%$ | $100.0 \%$ |
| Male | $\#$ | 244 | 2,380 | 2,624 |
|  | $\%$ | $9.3 \%$ | $90.7 \%$ | $100.0 \%$ |
| Missing | $\#$ | 0 | 7 | 7 |
|  | $\%$ | $0.0 \%$ | $100.0 \%$ | $100.0 \%$ |

Table 2K: Developmental Course Completion Rate by Ethnicity.

|  |  | Developmental Completion Rate |  | Total |
| :---: | :---: | :---: | :---: | :---: |
|  |  | Did Not Complete | Completed |  |
| Asian | \# | 9 | 210 | 219 |
|  | \% | 4.1\% | 95.9\% | 100.0\% |
| African American | \# | 43 | 409 | 452 |
|  | \% | 9.5\% | 90.5\% | 100.0\% |
| Hispanic | \# | 240 | 2,821 | 3,061 |
|  | \% | 7.8\% | 92.2\% | 100.0\% |
| Native American | \# | 9 | 107 | 116 |
|  | \% | 7.8\% | 92.2\% | 100.0\% |
| Caucasian | \# | 164 | 1,663 | 1,827 |
|  | \% | 9.0\% | 91.0\% | 100.0\% |
| Missing | \# | 2 | 15 | 17 |
|  | \% | 11.8\% | 88.2\% | 100.0\% |
| Total | \# | 467 | 5,225 | 5,692 |
|  | \% | 8.2\% | 91.8\% | 100.0\% |

Table 2L: Developmental Course Completion Rate by Economically Disadvantaged Status.

| Economically <br> Disadvantaged (ED) |  |  | Developmental Completion Rate |  | Total |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Did Not Complete | Completed |  |
| $\begin{aligned} & \frac{0}{2} \\ & \frac{2}{4} \end{aligned}$ | Not Identified as ED | \# | 129 | 1,509 | 1,638 |
|  |  | \% | 7.9\% | 92.1\% | 100.0\% |
|  | Economically Disadvantaged | \# | 338 | 3,716 | 4,054 |
|  |  | \% | 8.3\% | 91.7\% | 100.0\% |
|  | Total | \# | 467 | 5,225 | 5,692 |
|  |  | \% | 8.2\% | 91.8\% | 100.0\% |

Table 2M: Overall Course Completion Rate by Age.

| Age | Overall Completion Rate |  | Total |  |
| :--- | :---: | :---: | :---: | :---: |
|  | Did Not Complete | Completed |  |  |
| 19 or younger | $\#$ | 905 | 11,696 | 12,601 |
|  | $\%$ | $7.2 \%$ | $92.8 \%$ | $100.0 \%$ |
| $20-24$ | $\#$ | 1,469 | 13,623 | 15,092 |
|  | $\%$ | $9.7 \%$ | $90.3 \%$ | $100.0 \%$ |
| $25-29$ | $\#$ | 415 | 3,682 | 4,097 |
|  | $\%$ | $10.1 \%$ | $89.9 \%$ | $100.0 \%$ |
| $30-34$ | $\#$ | 167 | 1,584 | 1,751 |
|  | $\%$ | $9.5 \%$ | $90.5 \%$ | $100.0 \%$ |
| $35-39$ | $\#$ | 102 | 876 | 978 |
|  | $\%$ | $10.4 \%$ | $89.6 \%$ | $100.0 \%$ |
| 50 and above | $\#$ | 100 | 938 | 1,038 |
|  | $\%$ | $9.6 \%$ | $90.4 \%$ | $100.0 \%$ |

Table 2N: Overall Course Completion Rate by Gender.

| Gender | Overall Completion Rate |  | Total |  |
| :--- | :---: | :---: | :---: | :---: |
|  | Did Not Complete | Completed |  |  |
| Female | $\#$ | 1,695 | 17,464 | 19,159 |
|  | $\%$ | $8.8 \%$ | $91.2 \%$ | $100.0 \%$ |
| Male | $\#$ | 1,528 | 15,393 | 16,921 |
|  | $\%$ | $9.0 \%$ | $91.0 \%$ | $100.0 \%$ |
| Missing | $\#$ | 7 | 54 | 61 |
|  | $\%$ | $11.5 \%$ | $88.5 \%$ | $100.0 \%$ |
| Total | $\#$ | 3,230 | 32,911 | 36,141 |
|  | $\%$ | $8.9 \%$ | $91.1 \%$ | $100.0 \%$ |

Table 20: Overall Course Completion Rate by Ethnicity.

|  |  | Overall Completion Rate |  | Total |
| :--- | :---: | :---: | :---: | :---: |
|  |  | Completed |  |  |
| Asian | $\#$ | 142 | 1,871 | 2,013 |
|  | $\%$ | $7.1 \%$ | $92.9 \%$ | $100.0 \%$ |
| African American | $\#$ | 280 | 2,613 | 2,893 |
|  | $\%$ | $9.7 \%$ | $90.3 \%$ | $100.0 \%$ |
| Hispanic | $\#$ | 1,507 | 14,795 | 16,302 |
|  | $\%$ | $9.2 \%$ | $90.8 \%$ | $100.0 \%$ |
| Native American | $\#$ | 62 | 704 | 766 |
|  | $\%$ | $8.1 \%$ | $91.9 \%$ | $100.0 \%$ |
| Caucasian | $\#$ | 1,230 | 12,844 | 14,074 |
|  | $\%$ | $8.7 \%$ | $91.3 \%$ | $100.0 \%$ |
| Missing | $\#$ | 9 | 84 | 93 |
|  | $\%$ | $9.7 \%$ | $90.3 \%$ | $100.0 \%$ |
|  | $\#$ | 3,230 | 32,911 | 36,141 |
|  | $\%$ | $8.9 \%$ | $91.1 \%$ | $100.0 \%$ |

Table 2P: Overall Course Completion Rate by Economically Disadvantaged Status.


## QEI 3 - Retention (i.e. Formally Persistence)

The fall to fall retention rate QEl target (45.9\%) was reached in Fall 2013 (47.4\%) and maintained in Fall 2014 (46.9\%).

| Fall to Fall Retention | Retention |  |  | $13-14$ <br> Target | Target Met |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | \# | N | \% |  |  |
| Fall 2008 to Fall 2009 (Baseline) | 771 | 1,883 | 40.9 | 45.9\% | No |
| Fall 2009 to Fall 2010 | 829 | 1,865 | 44.5 | 45.9\% | No |
| Fall 2010 to Fall 2011 | 683 | 1,574 | 43.4 | 45.9\% | No |
| Fall 2011 to Fall 2012 | 682 | 1,502 | 45.4 | 45.9\% | No |
| Fall 2012 to Fall 2013 | 626 | 1,320 | 47.4 | 45.9\% | Yes |
| Fall 2013 to Fall 2014 | 769 | 1,641 | 46.9 | 45.9\% | Yes |



Note: The Fall to Fall Retention Rate refers to the percent of first-time Crafton students who earned a GOR in a credit course in the fall term and who returned and earned a GOR in a credit course the subsequent fall term at Crafton Hills College.

QEI 3 - Retention Rate (i.e. Formally Persistence) by Age, Gender, Ethnicity, and Economically Disadvantaged Status
When looking at the retention rate, disproportionate impact was not indicated for gender, ethnicity, or economically disadvantaged status. However, disproportionate impact was indicated when looking at age. Specifically, when looking at age...

- Students $25-29$ years old had a statistically significant ( $\mathrm{p}<.001$ ) and substantially ( $\mathrm{ES}=$ .38) lower retention rate (28\%) then the overall retention rate (47\%)
- Students $30-34$ years old had a statistically significant ( $p<.05$ ) and substantially (ES = .21) Iower retention rate (36\%) then the overall retention rate (47\%)
- Students $35-39$ years old had a statistically significant ( $\mathrm{p}<.005$ ) and substantially ( $\mathrm{ES}=$ .43) lower retention rate (26\%) then the overall retention rate (47\%)
- Students $40-49$ years old had a statistically significant ( $\mathrm{p}<.005$ ) and substantially (ES $=$ .48) Iower retention rate (23\%) then the overall retention rate (47\%)
Students who are $25-49$ years old may be less likely to be retained because they are earning degrees, certificates, transferring, and/or working.

Table 3A: Retention Rate (i.e. Formally Persistence) by Age.

| Age |  | Fall to Fall Retention |  | Total$925$ | The fall to fall retention rate of students 25 years old or older is less than $37.5 \%$ indicating that these students are less likely to be retained from fall to fall than other students. |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Not Retained 405 | Retained |  |  |
| 19 or younger | \# |  | 520 |  |  |
|  | \% | 43.8\% | 56.2\% | 100.0\% |  |
| 20-24 | \# | 239 | 152 | 391 |  |
|  | \% | 61.1\% | 38.9\% | 100.0\% |  |
| 25-29 | \# | 102 | 40 | 142 |  |
|  | \% | 71.8\% | 28.2\% | 100.0\% |  |
| 30-34 | \# | 53 | 30 | 83 |  |
|  | \% | 63.9\% | $36.1 \%$ | 100.0\% |  |
| 35-39 | \# | 29 | 10 | 39 |  |
|  | \% | 74.4\% | 25.6\% | 100.0\% |  |
| 40-49 | \# | 27 | 8 | 35 |  |
|  | \% | 77.1\% | 22.9\% | 100.0\% |  |
| 50 and above | \# | 17 | 9 | 26 |  |
|  | \% | 65.4\% | 34.6\% | 100.0\% | $46.9 \% * 80 \%=37.5 \%$ |
| Total | \# | 872 | 769 | 1,641 |  |
|  | \% | 53.1\% | $46.9 \%<$ | 100.0\% |  |

Table 3B: Retention Rate (i.e. Formally Persistence) by Gender.

| Gender | Fall to Fall Retention |  | Total |  |
| :--- | :---: | :---: | :---: | :---: |
|  | Not Retained | Retained |  |  |
| Female | $\#$ | 428 | 398 | 826 |
|  | $\%$ | $51.8 \%$ | $48.2 \%$ | $100.0 \%$ |
| Male | $\#$ | 443 | 370 | 813 |
|  | $\%$ | $54.5 \%$ | $45.5 \%$ | $100.0 \%$ |
| Missing | $\#$ | 1 | 1 | 2 |
|  | $\%$ | $50.0 \%$ | $50.0 \%$ | $100.0 \%$ |
| Total | $\#$ | 872 | 769 | 1,641 |
|  | $\%$ | $53.1 \%$ | $46.9 \%$ | $100.0 \%$ |

Table 3C: Retention Rate (i.e. Formally Persistence) by Ethnicity.

| Ethnicity | Fall to Fall Retention |  | Total |  |
| :--- | :---: | :---: | :---: | :---: |
|  | Not Retained | Retained |  |  |
| Asian | $\#$ | 54 | 45 | 99 |
|  | $\%$ | $54.5 \%$ | $45.5 \%$ | $100.0 \%$ |
| African American | $\#$ | 93 | 61 | 154 |
|  | $\%$ | $60.4 \%$ | $39.6 \%$ | $100.0 \%$ |
| Hispanic | $\#$ | 383 | 348 | 731 |
|  | $\%$ | $52.4 \%$ | $47.6 \%$ | $100.0 \%$ |
| Native American | $\#$ | 12 | 22 | 34 |
|  | $\%$ | $35.3 \%$ | $64.7 \%$ | $100.0 \%$ |
| Caucasian | $\#$ | 328 | 290 | 618 |
|  | $\%$ | $53.1 \%$ | $46.9 \%$ | $100.0 \%$ |
| Missing | $\#$ | 2 | 3 | 5 |
|  | $\%$ | $40.0 \%$ | $60.0 \%$ | $100.0 \%$ |
| Total | $\#$ | 872 | 769 | 1641 |
|  | $\%$ | $53.1 \%$ | $46.9 \%$ | $100.0 \%$ |

Table 3D: Retention Rate (i.e. Formally Persistence) by Economically Disadvantaged Status.

| Economically <br> Disadvantaged (ED) | Overall Completion Rate |  | Total |  |
| :--- | :---: | :---: | :---: | :---: |
|  | Did Not Complete | Completed |  |  |
| Not Identified <br> as ED | $\#$ | 464 | 301 | 765 |
|  | $\%$ | $60.7 \%$ | $39.3 \%$ | $100.0 \%$ |
| Economically <br> Disadvantaged | $\#$ | 408 | 468 | 876 |
|  | $\%$ | $46.6 \%$ | $53.4 \%$ |  |
|  | $\#$ | 872 | 769 | 100.04 |

QEI 4 - Number of Degrees and Certificates
In the last four academic years the degrees and certificates earned has consistently increased from 634 in 2011 - 2012 to 935 in 2014-2015, an increase of 301 (47\%) degrees and certificates. In addition, the QEl target was met in 2013-2014 and maintained in 2014-2015.

| Academic Year | Certificates | Degrees | Total | $\mathbf{1 3 - 1 4}$ <br> Target | Target <br> Met |
| :--- | :---: | :---: | :---: | :---: | :---: |
| $\mathbf{2 0 0 8 - 2 0 0 9 ~ ( B a s e l i n e ) ~}$ | 475 | 326 | $\mathbf{8 0 1}$ | 800 | Yes |
| $\mathbf{2 0 0 9 - 2 0 1 0}$ | 364 | 322 | $\mathbf{6 8 6}$ | 800 | No |
| $\mathbf{2 0 1 0 - 2 0 1 1}$ | 346 | 360 | $\mathbf{7 0 6}$ | 800 | No |
| $\mathbf{2 0 1 1 - 2 0 1 2}$ | 302 | 332 | $\mathbf{6 3 4}$ | 800 | No |
| $\mathbf{2 0 1 2 - 2 0 1 3}$ | 290 | 441 | $\mathbf{7 3 1}$ | 800 | No |
| $\mathbf{2 0 1 3 - 2 0 1 4}$ | 316 | 508 | $\mathbf{8 2 4}$ | 800 | Yes |
| $\mathbf{2 0 1 4 - 2 0 1 5}$ | 318 | 617 | $\mathbf{9 3 5}$ | 800 | Yes |



Note: QEI 4 refers to the number of degrees and certificates earned by Crafton students and include certificates that are less than 18 units. Disproportionate impact was not examined because a methodologically sound comparison group could not be identified.

QEI 5 - Three-Year First-Time Crafton Student Transfer Rate
In the last four cohort years the three-year transfer rate has fluctuated from 6 to $14 \%$. The QEl target is $13.3 \%$ and the most recent three-year transfer rate is $7.4 \%$.

|  | 5-Year Average |  |  | $\begin{gathered} 2010-11 \text { to } \\ 2012-13 \\ \hline \end{gathered}$ |  |  | $\begin{gathered} 2011-12 \text { to } \\ 2013-14 \end{gathered}$ |  |  | $\begin{gathered} 2012-13 \text { to } \\ 2014-15 \end{gathered}$ |  |  | Target |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | \# | N | \% | \# | N | \% | \# | N | \% | \# | N | \% |  |
| Three-Year Transfer Rate | 446 | 4,446 | 10.0 | 153 | 1,075 | 14.2 | 40 | 690 | 5.8 | 45 | 608 | 7.4 | 13.3\% |


| $\begin{aligned} & 30.0 \% \\ & 20.0 \% \end{aligned}$ |  | —Transfer Rate (Target 13.3\%) |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 8.5\% | 13.2\% | 9.7\% | 14.2\% |  | 7.4\% |
| $\begin{gathered} 10.0 \% \\ 0.0 \% \end{gathered}$ | $10.0 \%$ |  |  |  |  | 8\% | $\longrightarrow$ |
|  | 5-Year <br> Average | $\begin{gathered} 07-08 \text { to } \\ 09-10 \end{gathered}$ | $\begin{gathered} 08-09 \text { to } \\ 10-11 \end{gathered}$ | $\begin{gathered} 09-10 \text { to } \\ 11-12 \end{gathered}$ | $\begin{gathered} 10-11 \text { to } \\ 12-13 \end{gathered}$ | $\begin{gathered} 11-12 \text { to } \\ 13-14 \\ \text { (Target) } \end{gathered}$ | $\begin{gathered} 12-13 \text { to } \\ 14-15 \end{gathered}$ |

Note: A limitation to the transfer rate is the difficulty involved in identifying students who first attended college at Crafton Hills College and who also transferred to a four-year university. The process in identifying first-time college students or Crafton students who transferred to a four-year university involves combining information from three different databases (i.e. District, CCCCO, and National Student Clearinghouse) as well matching students on name and birth date while excluding students with FERPA blocks. The Transfer Rate refers to the percent of first-time college Crafton Hills College (CHC) transfer students as identified by the CCCCO First File with a minimum of 6 transferable units earned who attempted a transfer math or English course within three years, and transferred to a four-year university as identified by the CCCCO First File. A student was counted as a first-time college student if the CCCCO First File identified Crafton as the student's first college in the summer, fall, or spring semester of the initial cohort year. The GIO3_First2 field in the CCCCO First File identifies the first term a student was reported at a postsecondary institution. A student's first term at a postsecondary institution had to be identified as the summer, fall, or spring semester in the cohort. If this information wasn't available the student was excluded from the cohort. A student was counted as earning six transferable units if they earned six transferable units in the three years of the cohort (e.g.: 2010-2011 to 2012-2013). A student was counted as attempting a transfer math or English course if they earned a GOR in any transfer math or English course within the three years of the cohort. A first-time college CHC transfer student earned their first GOR at Crafton, completed six transferable units within three years, and attempted a transfer math or English course within three years.

QEI 5 - Three-Year First-Time Crafton Student Transfer Rate by Age, Gender, Ethnicity, and Economically Disadvantaged Status
Disproportionate impact was not indicated for age, gender, ethnicity, and economically disadvantaged status.

Table 5A: Transfer Rate by Age.

| Age | Transferred to 4-Year |  | Total |  |
| :--- | :---: | :---: | :---: | :---: |
|  | Did not transfer | Transferred |  |  |
| 19 or younger | $\#$ | 501 | 45 | 546 |
|  | $\%$ | $91.8 \%$ | $8.2 \%$ | $100.0 \%$ |
| $20-24$ | $\#$ | 32 | 0 | 32 |
|  | $\%$ | $100.0 \%$ | $0.0 \%$ | $100.0 \%$ |
| $25-29$ | $\#$ | 11 | 0 | 11 |
|  | $\%$ | $100.0 \%$ | $0.0 \%$ | $100.0 \%$ |
| $30-34$ | $\#$ | 3 | 0 | 3 |
|  | $\%$ | $100.0 \%$ | $0.0 \%$ | $100.0 \%$ |
| $40-49$ | $\#$ | 6 | 0 | 6 |
|  | $\%$ | $100.0 \%$ | $0.0 \%$ | $100.0 \%$ |
| Total | $\#$ | 7 | 0 | 7 |
|  | $\%$ | $100.0 \%$ | $0.0 \%$ | $100.0 \%$ |

## Table 5B: Transfer Rate by Gender.

| Gender | Transferred to 4-Year |  |  | Total |
| :--- | :---: | :---: | :---: | :---: |
|  | Did not transfer | Transferred |  |  |
| Female | $\#$ | 296 | 24 | 320 |
|  | $\%$ | $92.5 \%$ | $7.5 \%$ | $100.0 \%$ |
| Male | $\#$ | 266 | 21 | 287 |
|  | $\%$ | $92.7 \%$ | $7.3 \%$ | $100.0 \%$ |
|  | $\#$ | 1 | 0 | 1 |
|  | $\%$ | $100.0 \%$ | $0.0 \%$ | $100.0 \%$ |
| Total | $\#$ | 563 | 45 | 608 |
|  | $\%$ | $92.6 \%$ | $7.4 \%$ | $100.0 \%$ |

Table 5C: Transfer Rate by Ethnicity.

|  |  | Transferred to 4-Year |  |  |
| :--- | :---: | :---: | :---: | :---: |
|  |  |  |  |  |
|  | Did not transfer | Transferred |  |  |
| Asian | $\#$ | 32 | 3 | 35 |
|  | $\%$ | $91.4 \%$ | $8.6 \%$ | $100.0 \%$ |
| African American | $\#$ | 45 | 4 | 49 |
|  | $\%$ | $91.8 \%$ | $8.2 \%$ | $100.0 \%$ |
| Hispanic | $\#$ | 251 | 17 | 268 |
|  | $\%$ | $93.7 \%$ | $6.3 \%$ | $100.0 \%$ |
| Native American | $\#$ | 5 | 1 | 6 |
|  | $\%$ | $83.3 \%$ | $16.7 \%$ | $100.0 \%$ |
| Caucasian | $\#$ | 230 | 20 | 250 |
|  | $\%$ | $92.0 \%$ | $8.0 \%$ | $100.0 \%$ |
| Total | $\#$ | 563 | 45 | 608 |
|  | $\%$ | $92.6 \%$ | $7.4 \%$ | $100.0 \%$ |

Table 5D: Transfer Rate by Economically Disadvantaged Status.

| Economically <br> Disadvantaged (ED) | Overall Completion Rate |  | Total |  |
| :--- | :---: | :---: | :---: | :---: |
|  | Did Not Complete | Completed |  |  |
| Not Identified <br> as ED | $\#$ | 305 | 24 | 329 |
|  | $\%$ | $92.7 \%$ | $7.3 \%$ | $100.0 \%$ |
| Economically <br> Disadvantaged | $\#$ | 258 | 21 | 279 |
|  | $\%$ | $92.5 \%$ | $7.5 \%$ | $100.0 \%$ |
|  | $\#$ | 563 | 45 | 608 |

QEI6 - Three-Year First-Time Crafton Student Transfer Readiness Rate
In the last three cohort years the three-year transfer readiness rate gradually increased from 11 to $15 \%$, surpassing the baseline of $14 \%$. The QEl target is $17.1 \%$, and in $2014-2015$ Crafton was at $14.6 \%$. The decrease in the transfer readiness rate from $24 \%$ to $11 \%$ may have been due to a lack of available courses preventing students from being able to complete the work necessary to be transfer ready.

|  | 5-Year Average |  |  | $\begin{gathered} 2010-11 \text { to } \\ 2012-13 \end{gathered}$ |  |  | $\begin{gathered} 2011-12 \text { to } \\ 2013-14 \\ \hline \end{gathered}$ |  |  | $\begin{gathered} 2012-13 \text { to } \\ 2014-15 \\ \hline \end{gathered}$ |  |  | Target |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | \# | N | \% | \# | N | \% | \# | N | \% | \# | N | \% |  |
| Three-Year <br> Transfer Readiness Rate | 600 | 4,446 | 13.5 | 123 | 1,075 | 11.4 | 98 | 690 | 14.2 | 89 | 608 | 14.6 | 17.1\% |



Note: Similar to the transfer rate, a limitation to the transfer readiness rate is the difficulty involved in identifying students who first attended college at Crafton Hills College and who also transferred to a four-year university. The process in identifying first-time college students or Crafton students who transferred to a four-year university involves combining information from three different databases (i.e. District, CCCCO, and National Student Clearinghouse) as well matching students on name and birth date while excluding students with FERPA blocks. The Transfer Readiness Rate refers to the percent of first-time college Crafton Hills College (CHC) transfer students as identified by the CCCCO First File with a minimum of 6 transferable units earned who attempted a transfer math or English course within three years and who are shown to have completed 60 transferable units with a 2.00 GPA and who have successfully completed transfer level math and English. Please refer to the description of First-time College CHC Transfer Student described for the Transfer Rate QEl on the previous page.

QEI 6 - Three-Year First-Time Crafton Student Transfer Readiness Rate by Age, Gender, and Ethnicity
Disproportionate impact was not indicated for age, gender, or economically disadvantaged status. However, disproportionate impact was indicated when looking at ethnicity. African American students had a substantially ( $\mathrm{ES}=.25$ ) lower transfer readiness rate ( $6 \%$ ) then the other students in the cohort (15\%), suggesting that African American students are less likely to be transfer ready than other ethnicities.

Table 6A: Transfer Readiness Rate by Age.

| Age |  | Transfer Readiness |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | No | Yes |  |  |
| 19 or younger | \# | 466 | 80 | 546 |  |
|  | \% | 85.3\% | 14.7\% | 100.0\% |  |
| 20-24 | \# | 27 | 5 | 32 |  |
|  | \% | 84.4\% | 15.6\% | 100.0\% |  |
| 25-29 | \# | 10 | 1 | 11 |  |
|  | \% | 90.9\% | 9.1\% | 100.0\% |  |
| 30-34 | \# | 2 | 1 | 3 |  |
|  | \% | 66.7\% | 33.3\% | 100.0\% |  |
| 35-39 | \# | 6 | 0 | 6 |  |
|  | \% | 100.0\% | 0.0\% | 100.0\% |  |
| 40-49 | \# | 5 | 2 | 7 |  |
|  | \% | 71.4\% | 28.6\% | 100.0\% |  |
| 50 and above | \# | 3 | 0 | 3 |  |
|  | \% | 100.0\% | 0.0\% | 100.0\% | $14.6 \% * 80 \%=11.7 \%$ |
| Total | \# | 519 | 89 | 608 |  |
|  | \% | 85.4\% | 14.6\% | 100.0\% |  |

Table 6A: Transfer Readiness Rate by Gender.

| Gender | Transfer Readiness |  |  | Total |
| :--- | :---: | :---: | :---: | :---: |
|  | Female | No | Yes |  |
|  |  | 274 | 46 | 320 |
| Male | $\#$ | $85.6 \%$ | $14.4 \%$ | $100.0 \%$ |
|  | $\%$ | 244 | 43 | 287 |
| Total | $\#$ | $85.0 \%$ | $15.0 \%$ | $100.0 \%$ |
|  | $\%$ | 1 | 0 | 1 |

Table 6C: Transfer Readiness Rate by Ethnicity.

| Ethnicity | Transfer Readiness |  | Total |  |
| :--- | :---: | :---: | :---: | :---: |
|  |  | No |  |  |
| Asian | $\#$ | 31 | 4 | 35 |
|  | $\%$ | $88.6 \%$ | $11.4 \%$ | $100.0 \%$ |
| African American | $\#$ | 46 | 3 | 49 |
|  | $\%$ | $93.9 \%$ | $6.1 \%$ | $100.0 \%$ |
| Hispanic | $\#$ | 231 | 37 | 268 |
|  | $\%$ | $86.2 \%$ | $13.8 \%$ | $100.0 \%$ |
| Native American | $\#$ | 6 | 0 | 6 |
|  | $\%$ | $100.0 \%$ | $0.0 \%$ | $100.0 \%$ |
| Caucasian | $\#$ | 205 | 45 | 250 |
|  | $\%$ | $82.0 \%$ | $18.0 \%$ | $100.0 \%$ |
|  | $\#$ | 519 | 89 | 608 |
|  | $\%$ | $85.4 \%$ | $14.6 \%$ | $100.0 \%$ |

The three-year transfer readiness rate African American students is less than $11.7 \%$ indicating that these students are less likely to be transferready than other students. (Note: The Asian rate was not statistically significantly different from the overall rate.)

Table 6D: Transfer Readiness Rate by Economically Disadvantaged Status.

| Economically <br> Disadvantaged (ED) | Overall Completion Rate |  | Total |  |
| :--- | :---: | :---: | :---: | :---: |
|  | Did Not Complete | Completed |  |  |
| Not Identified <br> as ED | $\#$ | 285 | 44 | 329 |
|  | $\%$ | $86.6 \%$ | $13.4 \%$ | $100.0 \%$ |
|  | $\#$ | 234 | 45 | 279 |
| Total | $\%$ | $83.9 \%$ | $16.1 \%$ | $100.0 \%$ |
|  |  |  |  |  |

## QEI7 - Performance after Transfer

Crafton continues to sustain the QEI target of a 3.00 CSU GPA. In addition, in the last six years the CSU GPA of former Crafton students has increased from 3.03 to 3.13 , a $3 \%$ increase.

|  | 4-Year Average (Baseline) |  | 2011-2012 |  | 2012-2013 |  | 2013-2014 |  | 2014-2015 |  | Target |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{aligned} & \mathrm{CHC} \\ & \text { CSU } \\ & \text { GPA } \end{aligned}$ | $\begin{gathered} \text { Other } \\ \text { CCC CSU } \\ \text { GPA } \end{gathered}$ | $\begin{aligned} & \text { CHC } \\ & \text { CSU } \\ & \text { GPA } \end{aligned}$ | Other cCC CSU GPA | $\begin{aligned} & \text { CHC } \\ & \text { CSU } \\ & \text { GPA } \end{aligned}$ | Other CCC CSU GPA | $\begin{aligned} & \text { CHC } \\ & \text { CSU } \\ & \text { GPA } \end{aligned}$ | Other CCC CSU GPA | $\begin{aligned} & \text { CHC } \\ & \text { CSU } \\ & \text { GPA } \end{aligned}$ | $\begin{aligned} & \text { Other } \\ & \text { CCC } \\ & \text { CSU } \\ & \text { GPA } \end{aligned}$ |  |
| $\begin{aligned} & \text { CSU } \\ & \text { GPA } \end{aligned}$ | 3.05 | 2.94 | 3.14 | 3.04 | 3.19 | 3.05 | 3.15 | 3.05 | 3.13 | 3.05 | 3.00 |



Note: CSU GPA of CHC Students after Transfer is a comparison of the grade point average (GPA) earned at a California State University (CSU) by CHC and other California Community College transfer students who enrolled in a fall term and were enrolled at the same CSU campus the subsequent fall term. CSU Transfer Students Grade Point Average (GPA) is the CSU GPA earned for the first academic year enrolled following a fall transfer from CHC or other California Community College (Source: http://asd.calstate.edu/performance/index.shtml).

## QEl8 - Perkin's Job Placement Rate

The 2012-2013 to 2013-2014 Perkin's Job Placement Rate was 73\%. The decrease in the job placement rate from $91 \%$ in the 2008 - 2009 to 2009 - 2010 cohort to $73 \%$ in the 2012 - 2013 to 2013 - 2014 cohort was most likely a result of the down turn in the economy. The QEl target is a $90 \%$ job placement rate and was achieved in the 2008-2009 to 2009-2010 cohort, but not sustained.

|  | 2-Year Total (Baseline) |  |  | $\begin{gathered} 2010-2011 \text { to } \\ 2011-2012 \\ \hline \end{gathered}$ |  |  | $\begin{gathered} 2011-2012 \text { to } \\ 2012-2013 \\ \hline \end{gathered}$ |  |  | $\begin{gathered} \text { 2012-2013 to } \\ 2013-2014 \\ \hline \end{gathered}$ |  |  | Target |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Count | Total | Rate | Count | Total | Rate | Count | Total | Rate | Count | Total | Rate |  |
| Job <br> Placement <br> Rate | 767 | 868 | 88.4 | 315 | 387 | 81.4 | 290 | 382 | 75.9 | 294 | 403 | 73.0 | 90.0\% |



Note: The Perkin's Job Placement Rate is the percentage of CTE program leavers and completers who did not transfer to a two or four year institution and were found during one of the four quarters following the cohort year in an Unemployment Insurance (UI) covered employment (Source: https://misweb.cccco.edu/perkins/Core_Indicator_Reports/Forms_All.aspx). A limitation of this measure is that the State currently does not have the ability to perform data matches with the adult education offered apprenticeship programs, the federal government, or the military. In addition, Ul covered employment does include self-employment.

Table 7.10a: QEI 8 - Job Placement Rate by Program for Cohorts ending from 2011-2012 to 20132014.

| 4 Digit TOP Code / Program | 2010 to 2012 |  |  | 2011 to 2013 |  |  | 2012 to 2014 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | \# | N | JPR | \# | N | JPR | \# | N | JPR |
| 0502 Accounting | 5 | 13 | 38.5 | 6 | 14 | 42.9 | 9 | 12 | 75.0 |
| 0506 Business Management | 11 | 17 | 64.7 | 12 | 21 | 57.1 | 14 | 21 | 66.7 |
| 0702 Computer Information Systems | 8 | 12 | 66.7 |  |  |  | 10 | 16 | 62.5 |
| 0799 Other Information Technology | 5 | 9 | 55.6 |  |  |  | 8 | 13 | 61.5 |
| 1210 Respiratory Care/Therapy | 20 | 29 | 69.0 | 20 | 34 | 58.8 | 5 | 7 | 71.4 |
| 1225 Radiologic Technology | 12 | 12 | 100.0 | 7 | 13 | 53.9 | 20 | 32 | 62.5 |
| 1250 Emergency Medical Services | 155 | 183 | 84.7 | 168 | 201 | 83.6 | 10 | 11 | 90.9 |
| 1251 Paramedic | 23 | 23 | 100.0 | 21 | 22 | 95.5 | 131 | 180 | 72.8 |
| 1305 CDE | 11 | 13 | 84.6 | 10 | 19 | 52.6 | 20 | 22 | 90.9 |
| 2105 Administration of Justice | 8 | 10 | 80.0 |  |  |  | 15 | 23 | 65.2 |
| 2133 Fire Technology | 57 | 66 | 86.4 | 46 | 58 | 79.3 | 52 | 66 | 78.8 |
| Total Job Placement Rate | 315 | 387 | 81.4 | 290 | 382 | 75.9 | 294 | 403 | 73.0 |

Note: "\#" refers to the number of students employed in the area specified, "N" refers to the number of students identified in the cohort, and "JPR" refers to the job placement rate. The 2012 to 2014 report for the 2015-2016 reporting year was collected July of 2015.

## QEI9 - Instructional Productivity

The 2014-2015 instructional productivity target to maintain a WSCH/FTEF ratio of 500 was reached in 2009-2010, and sustained from 2010-2011 to 2012-2013. In 2014-2015 Crafton's WSCH/FTEF ratio was 465. Crafton has been below the $500 \mathrm{WSCH} / F T E F$ target for the last two most recent years.

|  | $\begin{gathered} \text { 5-Year Total } \\ \text { (05-06 to 09-10, Baseline) } \end{gathered}$ |  |  | 2013-14 |  |  | 2014-15 |  |  | Target |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | WSCH | FTEF | WSCH/FTEF | WSCH | FTEF | WSCH/FTEF | WSCH | FTEF | WSCH/FTEF |  |
| WSCH/FTEF Ratio | 617,869 | 1,286.03 | 480.45 | 124,429 | 261.39 | 476.03 | 130,552 | 280.49 | 465.44 | 500 |



Note: The Instructional Productivity measure used for instruction is the Weekly Student Contact Hours (WSCH) per Full Time Equivalent Faculty (FTEF), also known at CHC as Faculty Load ratio. For this measure, WSCH is defined as the number of students in a class at census multiplied by the hours of student instruction conducted in that class in a week during a primary (fall or spring) term of an academic year. As an illustration, in a typical 3-unit course: one student generates 3 WSCH ( 3 weekly hours * 1 student at census $=3 \mathrm{WSCH}$ ), ten students generate 30 WSCH ( 3 weekly hours * 10 students at census $=30 \mathrm{WSCH}$ ), thirty students generate 90 WSCH ( 3 weekly hours * 30 students at census $=90$ WSCH), and thirty-five students generate 105 WSCH ( 3 weekly hours * 35 students at census $=105$ WSCH). FTEF refers to the load factor associated with each section assignment for an instructor. For example, typically one 3-unit fall section that meets 3 hours a week represents a load factor of .20 or $20 \%$. A full-time load in one primary term is considered to be 1 FTEF, or the equivalent of five 3 -unit sections. The load factor associated with a section varies depending on the unit value of the course. Thirty-five students in a typical 3-unit weekly census course with a . 20 load factor generates a WSCH/FTEF ratio of 525 (3 * 35 = 105 / $.20=525$ ). Dividing the total WSCH from all sections by the total FTEF associated with all sections yields the College-wide WSCH/FTEF ratio. The generally accepted Statewide WSCH/FTEF ratio target norm for California community colleges is 525 .

QEI10 - Progress and Improvement in the Outcomes Assessment Process
The overall outcomes assessment target of $70 \%$ was achieved in the 2014-2015 year for all four areas. All outcomes assessment rates exceed $95 \%$.

| Outcome Type | Ongoing Assessment Rate |  |  | Target |
| :--- | :---: | :---: | :---: | :---: |
|  | $\mathbf{2 0 1 2 - 2 0 1 3}$ | $\mathbf{2 0 1 3 - 2 0 1 4}$ | $\mathbf{2 0 1 4 - 2 0 1 5}$ |  |
| Courses | $58.9 \%$ | $\mathbf{7 1 . 8 \%}$ | $\mathbf{9 5 . 9 \%}$ | $\mathbf{7 0 . 0 \%}$ |
| Programs | $46.5 \%$ | $68.2 \%$ | $\mathbf{9 7 . 8 \%}$ | $\mathbf{7 0 . 0 \%}$ |
| Student \& Learning <br> Support Services | $81.3 \%$ | $100 \%$ | $\mathbf{1 0 0 \%}$ | $\mathbf{7 0 . 0 \%}$ |
| ILOs | $50.0 \%$ | $100 \%$ | $\mathbf{1 0 0 \%}$ | $\mathbf{7 0 . 0 \%}$ |
| Total | $64.8 \%$ | $73.0 \%$ | $\mathbf{9 6 . 3 \%}$ | $\mathbf{7 0 . 0 \%}$ |

*As of June 15, 2015.
Table 10A: 2014-2015 Ongoing Assessment by Courses, Instructional Programs, Student and Learning Support Services, and ILOs as of June 15, 2015.

| Outcome Type | Ongoing <br> Assessment | Denominator | Ongoing <br> Assessment Rate |
| :--- | :---: | :---: | :---: |
| Courses | 327 | 341 | $95.9 \%$ |
| Instructional Programs | 44 | 45 | $97.8 \%$ |
| Student \& Learning <br> Support Services | 16 | 16 | $100 \%$ |
| ILOs | 6 | 6 | $100 \%$ |
| Total | 393 | 408 | $96.3 \%$ |

Notes: The Outcomes Assessment Rate refers to the percentage of courses, student services units, and administrative units where the outcomes assessment process has been completed. The denominator refers to the total number of courses, programs and ILOs. This number can change from year to year based on defined programs and current course offerings. The initial outcomes assessment target was to ensure that outcomes assessment had been completed in $70 \%$ of all courses, student service areas, and administrative areas by Spring 2014. Seventy percent was chosen as the target because in the last five years an average of 375 courses was offered each year, which is approximately $68 \%$ of all active courses.

## QEll1 - Employee Satisfaction

In Fall 2010 60\% of Crafton Employees agreed or strongly agreed that they were satisfied with six satisfaction statements on the following topics: outcomes assessment, inclusiveness, planning and decision-making, shared governance, resource allocation, and "my" work at Crafton. In Fall 2012 the percent of Crafton Employees who agreed or strongly agreed that they were satisfied increased from $60 \%$ to $81 \%$, an increase of $21 \%$. The target of $70 \%$ was reached in Fall 2012 and maintained in Fall 2014. However, in Fall 2014 the overall employee satisfaction decreased from $81 \%$ to $70 \%$. Crafton employees were least satisfied with the resource allocation process (54\%) followed by the planning and decision-making processes (64\%) at Crafton.

| Employee <br> Satisfaction | Fall 2010 (Baseline) |  | Fall 2012 |  |  | Fall 2014 |  |  | Target |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\#$ | N | $\mathbf{\%}$ | $\#$ | N | $\mathbf{\%}$ | $\#$ | N |  |  |
| Percent Agree | 291 | 486 | 59.9 | 473 | 585 | 80.9 | 352 | 501 | $\mathbf{7 0 . 3}$ | $\mathbf{7 0 . 0 \%}$ |



Note: The percent of CHC employees satisfied with Crafton as determined by the Employee Satisfaction Survey including aggregated responses from five satisfaction statements on the following six areas: outcomes assessment, inclusiveness, planning and decision making, shared governance, resource allocation, and "my" work at Crafton.

| Employee Satisfaction Questions | Strongly Disagree |  | Disagree |  | Agree |  | Strongly Agree |  | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | \# | \% | \# | \% | \# | \% | \# | \% |  |
| Overall, I am satisfied with the outcomes assessment process at Crafton. | 7 | 8.4 | 19 | 22.9 | 41 | 49.4 | 16 | 19.3 | 83 |
| Overall, I am satisfied with the level of inclusiveness at Crafton. | 11 | 11.1 | 15 | 15.2 | 61 | 61.6 | 12 | 12.1 | 99 |
| Overall, planning and decision-making processes at Crafton are open and easy to understand. | 8 | 10.3 | 20 | 25.6 | 41 | 52.6 | 9 | 11.5 | 78 |
| Overall, I am satisfied with shared governance at Crafton. | 8 | 9.8 | 18 | 22.0 | 47 | 57.3 | 9 | 11.0 | 82 |
| Overall, I am satisfied with the resource allocation processes at Crafton. | 15 | 21.7 | 17 | 24.6 | 33 | 47.8 | 4 | 5.8 | 69 |
| Overall, I am satisfied in my work at Crafton. | 5 | 5.6 | 6 | 6.7 | 48 | 53.3 | 31 | 34.4 | 90 |
| Total | 54 | 10.8 | 95 | 19.0 | 271 | 54.1 | 81 | 16.2 | 501 |

Any questions regarding this report can be directed to the Office of Institutional Effectiveness, Research, and Planning at (909) 389-3206 or you may send an email to kwurtz@craftonhills.edu: QEl_2015-16_Update.docx.

